

# MINUTES

## SASKATCHEWAN HEALTH AUTHORITY BOARD MEETING (PUBLIC)

**DATE:** February 26, 2026

**TIME:** 8:30 a.m. – 11:00 a.m.

**LOCATION:** Room. 1911, Saskatoon City Hospital, 701 Queen Street., Saskatoon; Webex/Teleconference

### Authority Members:

Arlene Wiks (Chairperson)

Marilyn Charlton

Jackie Durocher

David Fan

Gillis Lavalley

Gary Zabos, K.C.

Tom Zurowski

### Administrative Staff:

Andrew Will (Chief Executive Officer)

Derek Miller (Chief Operating Officer)

Leanne Ashdown (Chief Audit Officer)

Mike Northcott (Chief Human Resources Officer)

Dr. Rashaad Hansia (Chief Medical Officer)

Jim Billington (VP, Community Engagement & Communications)

Michelle Mula (VP, Digital Transformation & Information for Better Health, and Chief Information, and Privacy Officer)

Michelle Schmalenberg (VP Quality Improvement, Patient Experience and Strategy)

Carla Male (VP, Finance & Chief Financial Officer)

Heather Yuzik (Executive Coordinator)

Louie Ramos (Board Coordinator) (Recorder)

### Regrets:

Tyler Bragg (Vice-Chairperson)

Brenda Abrametz

Tracey Smith (Deputy Minister of Health) (Ex Officio)

## 1. Call to Order

### 1.1 Welcome Guests

- Chairperson, A. Wiks, called the Saskatchewan Health Authority Board public meeting to order at 8:30 a.m. and welcomed all in attendance.

### 1.2 Approval of Agenda

- The following motion was brought forward:

**SHA #01-26 [CARRIED]. Moved by G. Zabos and seconded by D. Fan that:** the Saskatchewan Health Authority Board approve the February 26, 2026, Public Board Meeting agenda, as presented.

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### **1.3 Land Acknowledgement**

- A. Wiks, Chairperson provided the Treaty and Land Acknowledgement.

### **1.4 Vision, Mission, Values and Philosophy of Care**

- A. Wiks, Chairperson, indicated that the SHA Vision, Mission, Values and Philosophy of Care was enclosed in the meeting package.

### **1.5 Introduction of Board Members and Chief Executive Officer**

- A. Wiks, Chairperson introduced the Saskatchewan Health Authority Board of Directors and the Chief Executive Officer.

### **1.6 Explain Meeting Protocols**

- A. Wiks, Chairperson explained the meeting protocols. It was noted that questions will be taken at the end of the meeting.

## **2. Approval of Consent Items**

### **2.1 Previous Meeting Minutes**

#### **2.1.1 December 11, 2025**

**SHA #02-26 [CARRIED]. Moved by G. Zabos and seconded by J. Durocher that:** the Saskatchewan Health Authority Board approve the December 11, 2025, Public Meeting Minutes, as presented.

## **3. Conflict of Interest Declaration**

- No conflicts of interest were declared.

## **4. Ethical Decision-Making Checklist Reminder**

- A. Wiks, Chairperson, reminded the Board of the Ethical Decision-Making Checklist enclosed in the meeting package.

## **5. Reports**

### **5.1 Board Chairperson's Report**

- A. Wiks, Chairperson, provided a verbal update on activities that took place since the last Board Meeting.

### **5.2 Chief Executive Officer's Report**

- A. Will, Chief Executive Officer, provided an overview of the CEO report, and highlighted SHA's key achievements in 2025-2026 Quarter Three.

### **5.3 Chief Medical Officer's (CMO) Report**

- Dr. R. Hansia, Chief Medical Officer, presented the CMO's Report, which included updates on physician recruitment, reappointments and retention.

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## 6. Committee Reports

### 6.1 Audit, Finance & Risk Committee (AFRC)

- T. Zurowski, AFRC Chairperson, provided highlights from the February 10, 2026, AFRC Meeting including updates on financial reporting, budget and financial planning, Enterprise Risk Management, internal audit, and the Provincial Auditor.

#### 6.1.1 2026-27 Internal Audit Charter Approval

- T. Zurowski provided background information regarding the Internal Audit Charter.
- The following motion was brought forward:

**SHA # 3-26 [CARRIED]. Moved by T. Zurowski and seconded by D. Fan that:** the Saskatchewan Health Authority Board approve the 2026-2027 Internal Audit Charter, as presented.

#### 6.1.2 Provincial Auditor's Annual Audit Plan

- T. Zurowski provided an overview of the annual audit process and the Office of the Provincial Auditor's Annual Audit Plan for SHA's audit for the year ended March 31, 2026.
- The following motion was brought forward:

**SHA # 4-26 [CARRIED]. Moved by T. Zurowski and seconded by J. Durocher that:** the Saskatchewan Health Authority Board of Directors approve the Office of the Provincial Auditor's Annual Audit Plan for the Saskatchewan Health Authority's integrated audit for the year ended March 31, 2026, as presented.

#### 6.1.3 Designated Assets Annual Approval

- T. Zurowski provided information on the designated assets process.
- The following motion was brought forward:

**SHA # 5-26 [CARRIED]. Moved by T. Zurowski and seconded by G. Zabos that:** the Saskatchewan Health Authority Board of Directors Board designate the following assets as of March 31, 2026:

1. Government transfers for tangible capital assets – unspent Ministry of Health and Alberta Health Services capital funding to allow for the renewal and replacement of equipment, buildings, and building service equipment.
2. Donations-unspent funds received as donations in the name of specific facilities or programs, however not with external restrictions attached; and,
3. Canadian Mortgage and Housing Corporation Reserves – replacement reserves maintained as a condition of receiving subsidy assistance from CHMC.

#### 6.1.4 SHA 2026-27 & notional 2027-28 Capital Expenditure Plan Approval and 2026-29 Foundation Capital Expenditure Plan Approval

- C. Male, presented the 2026-27 Capital Expenditure Plan. Key highlights included overviews of capital infrastructure, capital equipment, plan objectives, the plan including health system maintenance & equipment capital funding, risks, pressures & mitigation strategies.

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- C. Male, presented the notional 2027-28 Capital Expenditure Plan including health system maintenance & equipment capital funding.
- C. Male, provided an overview of the updates to the Three-Year Foundation Capital Expenditure Plan.
- The following motion was brought forward:

**SHA # 6-26 [CARRIED]. Moved by T. Zurowski and seconded by M. Charlton that:** the Saskatchewan Health Authority Board of Directors Board approve the following:

1. The draft 2026-27 Capital Expenditure Plan developed based on the prior year's funding levels and/or preliminary information from the Ministry of Health. That the Board be advised of the risk that funding for the 2026-27 fiscal year may differ from the allocations used in this presentation. Any changes based on the SHA Accountability Letter will be presented for approval at the Board meeting in May 2026.
2. The draft 2027-28 Capital Expenditure Plan developed based on prior year's funding levels and/or preliminary information from the Ministry of Health pending government budget appropriation and approval of planned expenditures. That the Board be advised of the risk that funding for the 2027-28 fiscal year may differ from the allocation used in this presentation.
3. The updated draft Three Year Foundation Capital Expenditure Plan developed based on foundation intentions. That the Board be advised of the intentions of the Foundation partners for the 2026-27 fiscal year may change. Any changes will be presented for approval at the Board meeting in May.

#### **6.1.5 Revised Risk Titles and Updated Risk Statements**

- M. Schmalenberg, VP Quality Improvement, Patient Experience and Strategy provided background on the revised risk titles and the updated risk statements.
- The following motion was brought forward:

**SHA # 7-26 [CARRIED]. Moved by T. Zurowski and seconded by G. Zalos that:** the Saskatchewan Health Authority Board of Directors approve the revised Risk Titles and updated Risk Statements, as presented.

#### **6.1.6 Risk Appetite Statement Review**

- M. Schmalenberg provided background on the annual Risk Appetite Statement review process.
- The following motion was brought forward:

**SHA # 8-26 [CARRIED]. Moved by T. Zurowski and seconded by J. Durocher that:** the Saskatchewan Health Authority Board of Directors approve the Risk Appetite Statement, as presented.

#### **6.1.7 Brightwater Lease Approval**

- C. Male provided background information on the proposed Brightwater Lease.

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**SHA # 9-26 [CARRIED]. Moved by T. Zurowski and seconded by G. Zabos that:** the Saskatchewan Health Authority Board of Directors designate and authorize the Saskatchewan Health Authority Chief Executive Officer to review, finalize and execute the contract with Brightwater valued at \$61,477,945.20 on behalf of the Saskatchewan Health Authority.

## **6.2 Digital, Transformation & Innovation Committee (DTIC)**

- M. Mula, VP, Digital Transformation & Information for Better Health, and Chief Information, and Privacy Officer provided an update on from the February 11, 2026, DTIC Meeting on behalf of T. Bragg, DTIC Chairperson. The updates included information on SHA digital health status, SHA/eHealth Saskatchewan partnership, eHealth Saskatchewan, and advanced analytics showcase.

## **6.3 Governance & Human Resources Committee (GHRC)**

- M. Charlton, GHRC Chairperson, provided highlights from the February 12, 2026, GHRC Meeting, which included updates on labour relations matters, Health and Physician Human Resources Plan, resiliency & wellbeing supports, Accreditation Canada Governance Standards #5 & 6, Truth & Reconciliation Calls to Action, Board Member Education/Showcase update, and Governance Charter review.

### **6.3.1 Governance Charter Bi-Annual Approval**

- M. Charlton provided background information on the Governance Charter review process and the proposed amendments.
- The following motion was brought forward:

**SHA # 10-26 [CARRIED]. Moved by M. Charlton and seconded by G. Lavalley that:** the Saskatchewan Health Authority Board of Directors approve the Governance Charter as presented.

## **6.4 Quality & Safety Committee (QSC)**

- G. Zabos, Committee Member, provided highlights from the February 12, 2026, QSC Meeting, on behalf of B. Abrametz, QSC Chairperson. The updates included information on the Integrated Quality & Safety Improvement plan, staff safety, Patient & Family Leadership Council, quality and safety governance standards, Senior Medical Officer report, key performance indicators and the annual Safety Charter review.

### **6.4.1 2025-26 Key Performance Indicators Quarter Three Review**

- M. Schmalenberg, VP, Quality Improvement, Patient Experience and Strategy, Derek Miller, Chief Operating Officer, Mike Northcott, Chief Human Resources Officer and Dr. Rashaad Hansia, Chief Medical Officer, presented the 2025-26 Key Performance Indicators for Quarter Three.

### **6.4.2 Safety Charter Annual Approval**

- M. Schmalenberg provided background information regarding the Safety Charter.
- The following motion was brought forward:

**SHA # 11-26 [CARRIED]. Moved by G. Zabos and seconded by J. Durocher that:** the Saskatchewan Health Authority Board of Directors approve the SHA Safety Charter, as presented.

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**7. Next Meeting Date**

- May 28, 2026

**8. Adjournment**

- The following motion was brought forward:

**SHA # 12-26 [CARRIED]. Moved by T. Zurowski that:** the Saskatchewan Health Authority Board public meeting be adjourned at 9:20 a.m.

**9. Questions from Public in Attendance**

- No questions were posed by the public individuals in attendance.

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