

MINUTES

SASKATCHEWAN HEALTH AUTHORITY BOARD MEETING (PUBLIC)

DATE: May 28, 2026
TIME: 8:30 a.m. – 1:00 p.m.
LOCATION: Holiday Inn Express Yorkton East by IHG (63 7th Ave N, Yorkton SK S3N 3X2, Canada)

Authority Members:

Arlene Wiks, Chairperson
Brenda Abrametz
Marilyn Charlton
Jackie Durocher
David Fan
Gillis Lavalley
Tom Zurowski

Administrative Supports:

Andrew Will, Chief Executive Officer
Derek Miller, Chief Operating Officer
Leanne Ashdown, Chief Audit Officer
Mike Northcott, Chief Human Resources Officer
Dr. Mark Fenton, Deputy Chief Medical Officer, Integrated Saskatoon Health
Jim Billington, VP Community Engagement & Communications
Michelle Mula VP Digital Transformation & Information for Better Health, and Chief Information, and Privacy Officer
Michelle Schmalenberg, VP Quality Improvement, Patient Experience and Strategy
Carla Male, VP, Finance & Chief Financial Officer
Rhonda Kitsch, Executive Coordinator
Louie Ramos, Board Coordinator (Recorder)

Guests:

Richard Dagenais, VP Provincial Clinical & Support Services - Interim
Dr. Johann Roodt, Deputy Chief Medical Officer, Integrated Rural Health
Stephanie Cook, Executive Director, Nutrition and Food Services
Samantha Mapletoft, Director, Nutrition and Food Services Saskatoon
Britton Houdek, Director, Mental Health and Addictions Services
Pharmacist

Regrets:

Tyler Bragg, Vice-Chairperson
Dr. Rashaad Hansia, Chief Medical Officer

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1. Call to Order

1.1 Welcome Guests

- Chairperson, A. Wiks, called the Saskatchewan Health Authority Board of Directors public meeting to order at 8:30 a.m. and welcomed all in attendance.

1.2 Approval of Agenda

- The following motion was brought forward:

SHA-P # (13)-(26) [CARRIED]. Moved by T. Zurowski and seconded by G. Lavalley that: the Saskatchewan Health Authority Board of Directors approve the May 28, 2026, Public Board Meeting Agenda as presented.

1.3 Land Acknowledgement

- Chairperson, A. Wiks, provided the Treaty and Land Acknowledgement.

1.4 Vision, Mission, Values and Philosophy of Care

- Chairperson, A. Wiks, indicated that the SHA Vision, Mission, Values and Philosophy of Care was included in the meeting package.

1.5 Introduction of Board Members and Chief Executive Officer

- Chairperson, A. Wiks, introduced the Saskatchewan Health Authority Board of Directors and the Chief Executive Officer.

1.6 Explain Meeting Protocols

- Chairperson, A. Wiks, explained the meeting protocols. It was noted that questions will be taken at the end of the meeting.

2. Approval of Consent Items

2.1 Approval of Minutes – February 26, 2026

- The following motion was brought forward:

SHA-P # (14)-(26) [CARRIED]. Moved by B. Abrametz and seconded by D. Fan that: the Saskatchewan Health Authority Board approve the February 26, 2026, Public Board Meeting Minutes, as presented.

3. Conflict of Interest Declaration

- No conflicts of interest were declared.

4. Ethical Decision-Making Checklist Reminder

- Chairperson, A. Wiks, reminded members of the Ethical Decision-Making Checklist enclosed in the meeting package.

5. Showcase – Jim Pattison Children’s Hospital Food and Nutrition Room Service

- R. Dagenais, VP Provincial Clinical & Support Services (Interim), S. Cook, Executive Director, Nutrition and Food Services and S. Mapletoft, Director, Nutrition and Food Services Saskatoon joined the meeting for item # 5.0

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- S. Cook and S. Mapletoft presented the “Ready Set Eat” Room Service Model currently implemented at the Jim Pattison Children’s Hospital to address pediatric malnutrition, low meal satisfaction, and high food waste by introducing flexible, on-demand, patient-centred meal ordering.
- The Board asked questions and management answered.
- A. Wiks, Chairperson, thanked R. Dagenais, S. Cook, and S. Mapletoft for attending the meeting and for their showcase presentation.

6. Reports

6.1 Board Chairperson’s Report

- A. Wiks, Chairperson, provided a verbal update on activities that took place since the last Board Meeting.

6.2 Chief Executive Officer’s (CEO) Report

- A. Will, Chief Executive Officer, provided an overview of the CEO Report, and highlighted SHA’s key achievements in 2025-2026 Quarter Four.
- The Board asked questions and management responded.

6.3 Chief Medical Officer’s (CMO) Report

- Dr. M. Fenton, Deputy Chief Medical Officer, Integrated Saskatoon Health presented the CMO’s Report, on behalf of Dr. R. Hansia, Chief Medical Officer. The report outlined the progress on physician recruitment, provincial physician resource planning, practitioner bylaws implementation, and ongoing work related to physician leadership structure.

7. Showcase – Mental Health and Addictions in Southeast Saskatchewan

- Dr. J. Roodt, Deputy Chief Medical Officer, Integrated Rural Health, B. Houdek, Director, Mental Health and Addictions Services and (pharmacist), joined the meeting for item # 7.0
- B. Houdek presented the collaborative, team-based model implemented in Southeast Saskatchewan to address high-service demand, significant workforce and psychiatrist shortages, which shifted care from physician-dependent delivery to multidisciplinary teams and community partners.
- A. Wiks, Chairperson, thanked Dr. J. Roodt, B. Houdek and (pharmacist) for attending the meeting and for their showcase presentation.

8. Committee Reports

8.1 Audit, Finance & Risk Committee (AFRC)

- T. Zurowski, AFRC Chairperson, provided highlights from the Committee’s May meeting, including financial reporting, budget and capital planning, audit matters, and risk oversight.

8.1.1 2025-26 Audited Financial Statements

- T. Zurowski, AFRC Chairperson, provided background information for the 2025-26 Audited Financial Statements and introduced C. Male, VP Finance & Chief Financial Officer, to present a summary of the statements.
- The following motion was brought forward:

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SHA-P # (15)-(26) [CARRIED]. Moved by T. Zurowski and seconded by M. Charlton that: that the Saskatchewan Health Authority Board of Directors approve the consolidated Audited Financial Statements for the year ended March 31, 2026, as presented.

8.1.2 External Auditor Appointments

- T. Zurowski, AFRC Chairperson, provided background on the annual audit process and Office of the Provincial Auditor's Annual Audit Plan for SHA's audit for the year ended March 31, 2026, and called for a motion to reappoint the external auditor.
- The following motion was brought forward:

SHA-P # (16)-(26) [CARRIED]. Moved by T. Zurowski and seconded by M. Charlton that: the Saskatchewan Health Authority Board of Directors re-appoint the Office of the Provincial Auditor (OPA) as its independent auditor for the fiscal year 2026-27.

8.1.3 SHA 2026-27 Budget Plan & 2026-27 Capital Expenditure Plan Approval

- C. Male presented the 2026-27 Budget Plan and Capital Expenditure Plan.
- The following motion was brought forward:

SHA-P # (17)-(26) [CARRIED]. Moved by T. Zurowski and seconded by D. Fan that: the Saskatchewan Health Authority Board of Directors accept the following:

- a. adjusted 2026-27 Consolidated Budget Plan;
- b. adjusted 2026-27 Capital Infrastructure, Equipment and Major Capital Budget Plan; and the
- c. adjusted 2026-27 Foundation Equipment Plan.

8.1.4 2026-27 Affiliate Grant Payments

- C. Male provided background on the 2026-27 Affiliate Grant Payments.
- The following motion was brought forward:

SHA-P # (18)-(26) [CARRIED]. Moved by T. Zurowski and seconded by D. Fan that: the Saskatchewan Health Authority Board of Directors Board of Directors approve the 2026-2027 affiliate grant payments to Sherbrooke Community Centre (\$24.5 million) and St. Joseph's Hospital (Estevan) (\$20.7 million), as presented.

8.2 Digital, Transformation & Innovation Committee (DTIC)

- M. Mula, VP Digital Transformation & Information for Better Health, and Chief Information and Privacy Officer provided an update on May 13, 2026, DTIC Meeting on behalf of T. Bragg, DTIC Chairperson, which includes updates on Digital Health, cybersecurity, an integrated roadmap aligned with the Patient First Health Care Plan, and ongoing collaboration with eHealth Saskatchewan on IT services, security, and AI governance.

8.3 Governance & Human Resources Committee (GHRC)

- M. Charlton, GHRC Chairperson, provided highlights from the May 13, 2026 GHRC Meeting, which included updates on labour relations, workforce stabilization, physician recruitment, retention, and employee well-

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being initiatives. Progress was also noted on Truth and Reconciliation priorities implementation, including the Belonging, Diversity and Inclusion Strategy and Anti-Racism Framework.

8.3.1 Board Committee Membership

- M. Charlton presented the proposed Board committee membership changes and recommended Board approval of the following appointments:
 - Jackie Durocher to the Governance and Human Resources Committee (GHRC)
 - Tom Zurowski to the Quality and Safety Committee (QSC)
- The following motion was brought forward:

SHA-P # (19)-(26) [CARRIED]. Moved by M. Charlton and seconded by G. Lavalley that: the Saskatchewan Health Authority Board of Directors approve the appointment of Jackie Durocher to the Governance & Human Resources Committee and Tom Zurowski to the Quality & Safety Committee.

8.4 Practitioner Liaison Committee

- A. Wiks, PLC Co-Chairperson, provided highlights from the Saskatchewan Health Authority, Saskatchewan Medical Association, College of Dental Surgeons of Saskatchewan, and Chiropractors' Association of Saskatchewan. Key themes included physician engagement, workforce challenges, practitioner processes, access to hospital-based dental care, and integration of chiropractic services within the health system.

8.5 Quality and Safety Committee (QSC)

- B. Abrametz, QSC Chairperson, provided highlights from the May 14, 2026, QSC Meeting, which included updates on People-Centred Care Symposium, ongoing monitoring of emerging health risks, system-wide accreditation improvement efforts, Quarter 4 Key Performance Indicators, and continued advancement of the Staff Safety Strategy.

8.5.1 2025-26 Key Performance Indicators (KPIs) Quarter 4 Review

- M. Schmalenberg, VP, Quality Improvement, Patient Experience and Strategy, presented the 2025-26 Key Performance Indicators for Quarter Four.
- The Board asked questions and management responded.

9. Next Meeting Date

- Upcoming Meetings:
 - Annual Report Approval: June 23, 2026
 - Public: September 24, 2026

10. Adjournment

- The following motion was brought forward:

SHA-P # (20)-(26) [CARRIED]. Moved by J. Durocher that: the Saskatchewan Health Authority Board public meeting be adjourned at 11:06 a.m.

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11. Questions from Public in Attendance

- Three media representatives attended and asked questions.

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